

[Organization logo]

[Organization name]

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PROCEDURE FOR CONTINUAL IMPROVEMENT

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Change history

Date	Version	Created by	Description of change
	0.1	16949Academy	Basic document outline

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1. Purpose, scope and users

The purpose of this procedure is to define the continual improvement process in a systematic way, and to define a methods and measurement system for the effectiveness of continual improvement methods.

Users of this procedure are [members of quality department] in [organization name].

2. Reference documents:

- IATF 16949:2016, clauses: 10.3

3. Continual Improvement Process

3.1. Define CIP (Continual Improvement Process)

[Job title], who owns the CIP is in charge for implementing the following methods in [company name]:

- Statistical process control
-
-

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3.2. Implementation of statistical process control

[Job title] implements statistical process control methods in order to reduce waste and variation in manufacturing process. [Job title] is responsible for:

- Defining product characteristics/process parameters which need improvement
-
-
-
- Define action plan for improving process capabilities

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3.3. Capability assessment

[Job title] performs capability assessment of the manufacturing process based on data provided by Statistical Process Control and records the results in the Capability Form.

Process capability index C_p is calculated according to the formula presented in the Capability Form. Value of C_p indicates the capability of the process according to the following table:

C_p values	Capability of the process
$C_p < 1.00$	The process capability is inadequate
$1.00 \leq C_p \leq 1.33$	The process is capable

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$1.33 \leq C_p \leq 1.50$	The process capability is satisfactory
$1.50 \leq C_p \leq 2.00$	
$2.00 < C_p$	

When the assessment shows that the process is not capable of delivering what is expected,

3.4. Transfer information to risk analysis or FMEA methods

according to Procedure for Addressing Risks and Opportunities and processed using specific methods.

3.5. Continual improvement measurement

[Job title] is responsible for measuring the effectiveness of continual improvement processes. This is

Commented [16A7]: Typically, the Quality Manager. Replace with your organization's specific responsible person.

Commented [16A8]: Typically, the Quality Manager. Replace with your organization's specific responsible person.

Commented [16A9]: Define other metrics/ measurement systems specific to your organization here.

4. Managing records kept on the basis of this document

Record name	Code	Storage			Responsibility
		Retention time	Location	Protection	
Statistical Process Control Form	PR.20.1	End of Life + 15 years	[office]	Locked room	[job title]
Capability Form	PR.20.2	End of Life + 15 years for end of life	[office]	Locked room	[job title]

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5. Appendices

- Appendix 1 – Statistical Process Control Form
- Appendix 2 – Capability Form